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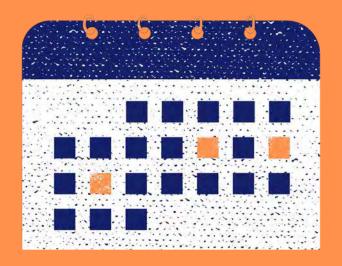
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Illinois Center for Specialized Professional Support,
Illinois State University, College of Education



Synergy, Do you, have it?: Small Group Dynamics

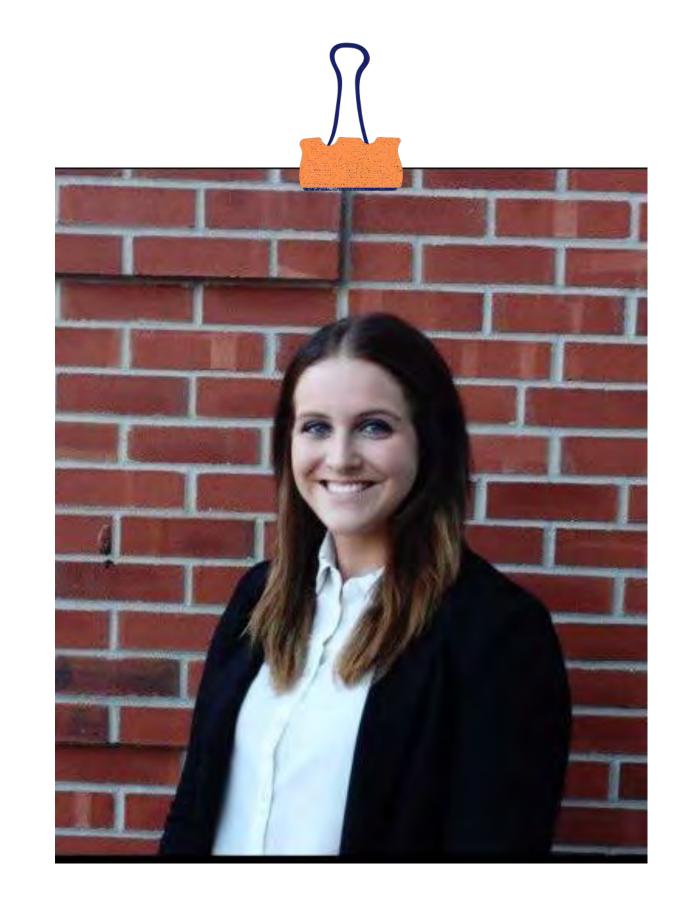
Date: February 19, 2021

Presented By

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And...

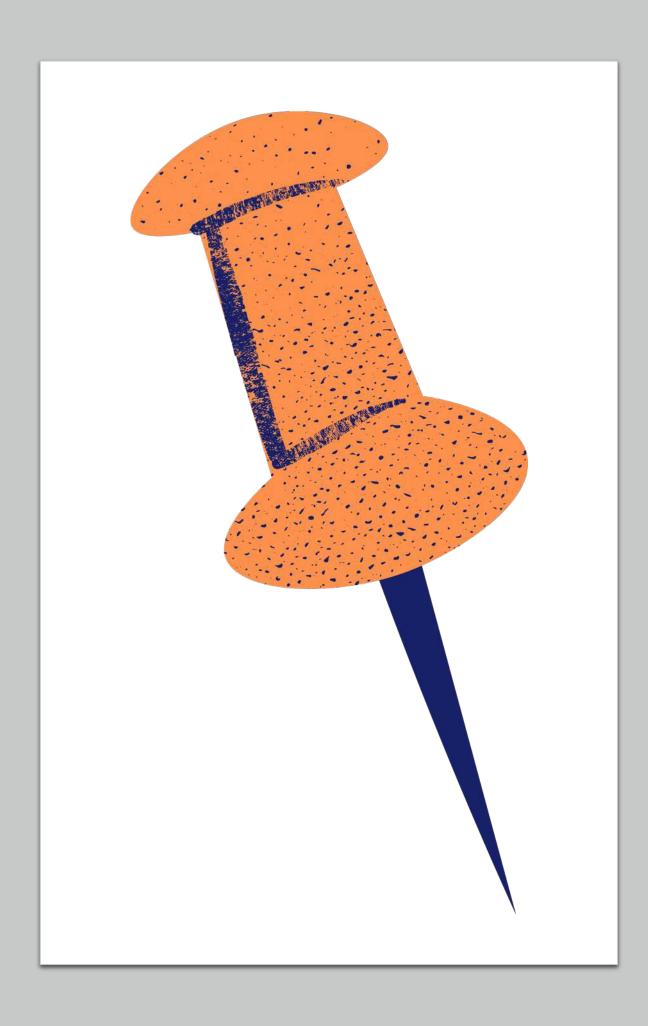
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Director

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Workforce Training Coordinator

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<u>Agenda</u>

- Benefits of Group Work
- Group Synergy
- Group Dynamics
- Group Think
- Action Tips
- Roles
- Connection

Poll



Have you ever had a "challenging" experience working in a group?

- Yes
- No



In the Chat or on a scratch pad



What was the challenge in your group work experience?



Describe what made that group work experience "challenging or unpleasant".

Benefits of Group Work

"Group work is associated with deeper learning, strong information retention, and the acquisition of valuable communication and teamwork skills" (Oakley, Felder, Brent, & Elhaji, 2004).



Foster creativity and learning. Creativity thrives when people work together on a team.



Blends Complementary Strengths



Builds Trust



Teaches Conflict Resolution Skills



Promotes a Wider Sense of Ownership



Encourages Healthy Risk-Taking

https://uwaterloo.ca/centre-for-teaching-excellence/teaching-resources/teaching-tips/developing-assignments/group-work/making-group-contracts

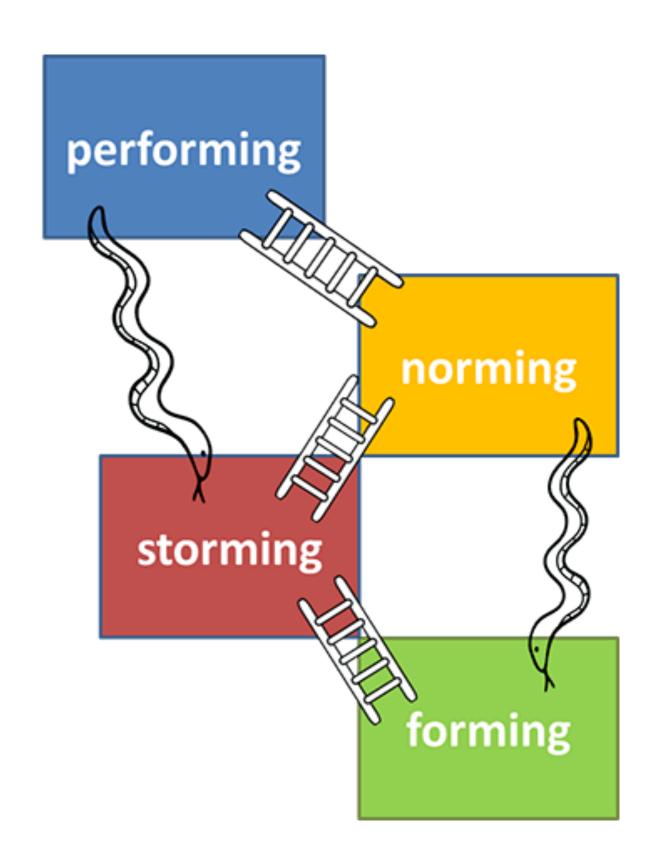
Group Synergy





Group Dynamic

- Forming
- Storming
- Norming
- Performing



Tips for Team Synergy

Be Clear

Communicate

Empowerment



Commitment

Groupthink



When members of the group are more concerned with getting the task done as opposed to getting it done right.



Things to consider:



Group Size







Strategies to Form Groups



Keep groups small



Designate time for regular group meetings



Use group skills inventories to help teams delegate subtasks



Assign roles



Allow employees to use digital tools that facilitate remote and/or asynchronous meetings



Designate time in the project schedule for the group to integrate parts

Group Roles



Task Roles- help the group accomplish goal



Relationship Roles- Provide social needs of the group



Disruptive Roles- Individuals put their needs above the group.



Task Roles



Initiator: helps the group by proposing ideas right away



Information seeker/giver: asks for ideas from others/shares opinions



Organizer: Keeps the group on task and organizes meetings and agendas



Clarifier: Asks questions to make sure everyone understands



Elaborator: expands on the ideas of others



Evaluator: positively, yet critically, reflects on an offers value judgments on suggestions

Reflection Poll





Have you ever taken one of the task roles in a small group dynamic? Check all that apply!

- Initiator: helps the group by proposing ideas right away
- Information seeker/giver: asks for ideas from others/shares opinions
- Organizer: Keeps the group on task and organizes meetings and agendas
- Clarifier: Asks questions to make sure everyone understands
- Elaborator: expands on the ideas of others
- Evaluator: positively, yet critically, reflects on an offers value judgments on suggestions

Relationship Roles





Gatekeeper: sees that everyone is involved in an open discussion, encourages participation among all members, and helps to control the flow of conversation.

Harmonizer: helps to settle conflicts between members by maintain peace within the group

Tension Reliever: uses humor to relieve tension when conflict or deadlines loom

Supporter: encourages positive feelings, consoles, and counsels' other members

Reflection Poll





Have you ever taken one of the relationship rolls in a small group dynamic? If so, which one?

Gatekeeper: sees that everyone is involved in an open discussion, encourages participation among all members, and helps to control the flow of conversation.

Harmonizer: helps to settle conflicts between members by maintain peace within the group

Tension Reliever: uses humor to relieve tension when conflict or deadlines loom

Supporter: encourages positive feelings, consoles, and counsels' other members

Disruptive Roles



Blocker: opposes ideas but offers no solutions



Avoider: refuses to participate



Credit Seeker: tries to take credit for other group members ideas or the workload of the whole group



Distractor: tries to get the group off track by acting silly or talking off subject



Dominator: monopolizes the discussion and prevents others from expressing their ideas and wants to do all the work to make sure it is done "right"

Reflection Poll





Have you ever taken one of the disruptive rolls in a small group dynamic? Check all that apply!

- Blocker: opposes ideas but offers no solutions
- Avoider: refuses to participate
- Credit Seeker: tries to take credit for other group members ideas or the workload of the whole group
- Distractor: tries to get the group off track by acting silly or talking off subject
- Dominator: monopolizes the discussion and prevents others from expressing their ideas and wants to do all the work to make sure it is done "right"

Group Norms

Expectations of behavior for how each member participates within the group



- -Not directly stated
- -Indirectly observed
- -Unspoken Rules

Ex. Shaking hands when you first meet someone



- -Directly stated
- -Formal Rules
- Ex. Group Contracts

Group Contracts







Signatures for beginning and end



Benefits of Group Contracts

Group contracts allow employees to take an active role in setting the tone for group interaction, group contracts, can help "motivate ownership of learning"

(Hesterman, 2016, p.5).



Identifies expectations, communicates expectations, and helps employees articulate expectations.

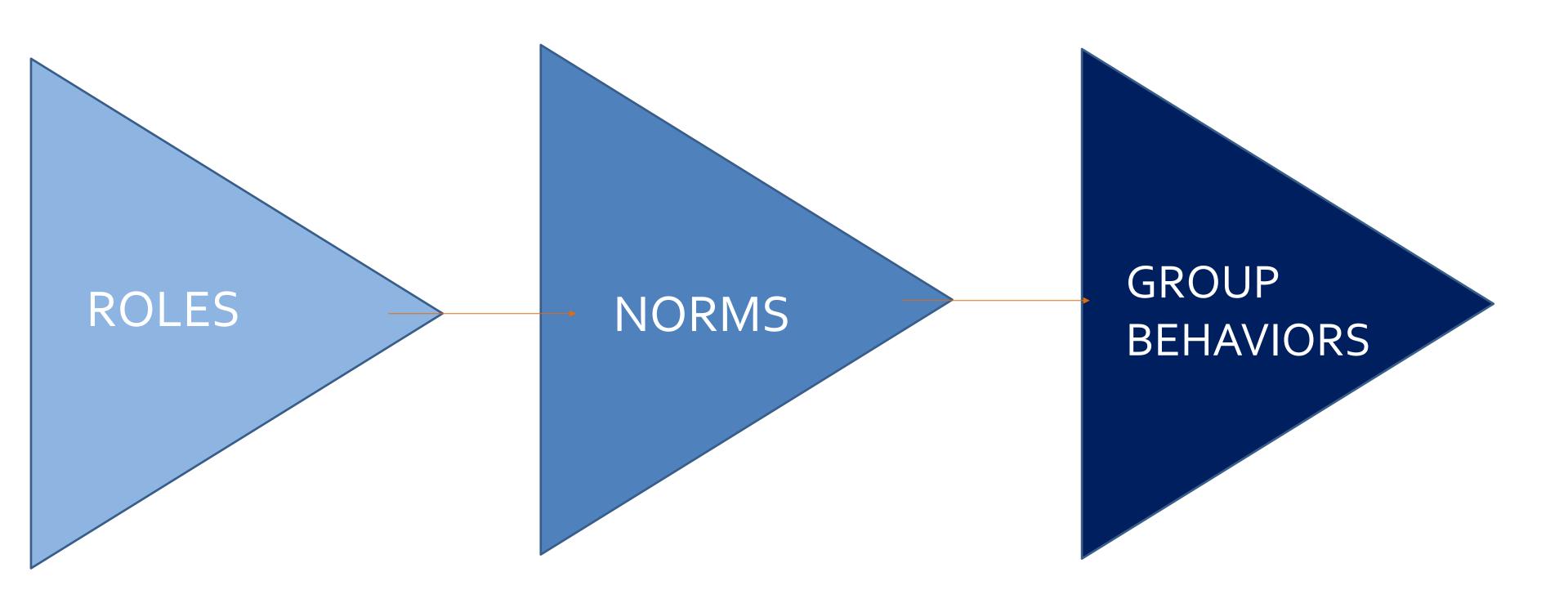


Facilitates employee reflection on past experiences and communication practices, transferable skills for future work and relationships.



Increased sense of community in the work environment as employees get to know one another.

Connection



Connection

TASK ROLES

COMMONGOAL

RELATIONSHIP ROLES

DISRUPTIVE ROLES

Action Steps

What will you do today to improve your team synergy?

What will you work towards in the next month that will benefit the group?

Is there a role you have you would like to change?

Resources: Books

 Five Dysfunctions of a Team and Crucial Conversations: Tools for Talking when the Stakes are High.

Pulling Together-10 rules for High Performance Teamwork

The 100/0 Principle—The Secret of Great Relationships

Companies Don't Succeed, People Do—50 Ways to Motivate Your Team

Resources: Articles

The Secrets of Great Teamwork

The Essential Guide to Effective Teamwork in 2019

What Makes Teams Work?







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Questions?



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